# FINANCIAL TIMES 



US backs Yeltsin's
efforts to end war in Chechnya
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tenders are Greiner Enetheering of the US. Naco. Poster a D Dutcherfitich chemerimg of the US, Naco-
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EU rejects UK call to end ban on British beef
Ministers discuss package of measures to end crisis


Britain's Enropean Uni

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## option plan

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A plan by Daimier-Benz to
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SBC and Pacific agree on \$17bn telecoms merger


Top Japanese bank faces bond dealing probe in US


The imeless lines of mechanical perfection - Our tradition since 1860




Morgan Stanley blocked over liquidator for Luxembourg fund
Investors win round in \$44m suit
Byanivornen Anes invesos in tho bived㫦

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## Yeltsin breaks his sixth appointment in Kiev



## Enterprise derailed in new Russia





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| Chrystia Freeland reports on how |  |
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## Business Forum

 ofthe Black Sea Economic CoOperationBucharest - 25/28 April 1996
You wil meft important Delegations from the black Sea Countries, former Yougoslavia as well as near East and Medterranea



Informamon and Registraton




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## Boom times

 beckon in eastern Europe
## By Kovin Done, East Elrope Corre

## Thinemone 2 2etan  

EUROPEAN NEWS DIGEST German poll figures fixed

 Allansbach Instititue, Germany's oldest poiling
it gave out low fieres for the Repubicans to
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 had predicted Aliensbach codiriector MS Renate Koocher defended her
decision

Italian industrial job losses slow Italian employnment in industrial companies with more than
soo workers fell 12 per cant in Deceniber from the correspond ing month or 1994, and was down 1.4 per cent
the state statistical office. Ittat, sald yesterday
 confinm a contimed sil
the course of the year. Istats monthly indication of changes in industrial
employmment is one iot the for chotily indicators of atian
unemployment trends. Istat also sald average gross earuings per worker rose 2.3 per ceant in December over the
of 1994



 Orders gloom lifting in France
 semi-fmished goods sectors will probaaly weaken, the stud
indidected
Overan
mventories during January and February continue




French new car sales rise 3.3\%


 Sales of Renault cars rose 1.9 per ceant in March to 55.400 an


Sicilian bishop in EU fraud case A Roman Catholic hishop in Sicily was ordered yesterday to
stand trial on hoharges of cirliphan
paan Union fund Salvatore Cassisa of Monreale, near Palermo, was ordered to
stand trial on
Bishol 18.
mith 18 cassis was charged with corruption in connection
 amount of vimeyards the church owned to ohtain an EU
aerickutura grant
Bishou Cassish, 74 , denies the charges.
Reuter, Rome ECONOMIC WATCH
Turkey puts growth at 8.1\%



## -Brussels warns on Spanish TV venture

| By Nell suctley in Brussels and David Whits in Madrid |
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| The European Conumission has |
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| Mr Karel |
| Mr Karel Van Miert. |
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Slovenia's main mutual fund facing charges



## Social clauses $\mid$ Peres to seek referendum on peace agreement

divide G7 jobs meeting

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electlons. While in Qatar Mr
of anected then





Field for vice-presidential candidate has been stripped of most prominent names

## Dole urged to choose young running-mate

| Senator Boh Dole, now taking lew days off in Ftorida, is not lacking for advice over whom he should choose as Repuhy Novemher presidential election. <br> While most attention focuses on the Republican governors of where the majority leader ueeds at least a split to heat Fresident Bill Clinton, he is also being urged to consider a younger. more charismatic |
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Skeletons in the
cupboard bode
ill for Brazil
Untir fermmare underaken,
the budget will remain fraeile the budget will remain fragile

| Rriil unearthed the first monih when the governmen agreed to inject at least try's largest bank, Banco do Brasil. <br> Tusparlonouncement, and the suspiclon that plenty more skeletons remain hidden, high lighted tbe fragiity of the gorermment's budget and its diffculties in bringing spending under control. <br> Banco do Brasil's bad deht problems have been mounting until 1994 hy high inflation. which allowed the goveramen and hanks to henefit from the nouey: <br> By delaying paying benelits or salaries. the gorernment kept real spending under control. Banks earned money hy investing overnight deposits on which they often did not themselves pay interest. <br> But inflation's sharp fall since June 1994 stopped tbe restored reality to the puhlic sector's finances. <br> The government's opera- |
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Brazil: pressure on the budget



## Put brakes on lawsuits, say US carmakers

Liability claims are the biggest threat to our survival, say Detroit's 'Big Three'. Haig Simonian reports




Purchasing index edges up in US










 indes barely moved.
In recent congressional testimnny. Mr Alan Greenspan, the
 economic conditions incluaing increasess in cur nad
sales, buousing starts and husiness capital spendms,
He


Montana standoff continues


 where up to 23 and-goverume. The standorf has disturbing echoes of encounters betreen
federal agencies and extremist groups such as the Branch
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storm the ranch
Democratic Senator May Bucus of Montans, who vistted


## Canada to recycle plutonium

 neuspaper reports yesterday.
The Globe and Maul, , unating federal sources, said Canada
would be ready to bus some of the plutontum from Russin 3 and
 Lake Huron. The sources told the newspaper that Mr Jean
Curitien, the prime ministser would dive the plan hls political
Sill
 leaders at a special nuclear-safety summit in Mescon. One
official said this was
In ideal way for Canada, and other counartres which $h$ have nuxclear rreactors but no nuctear
weapory, to help speed tup the post-Cold War nucloar

 | $\begin{array}{l}\text { esport } \\ \text { and Asia. Candu nuclear reactors. espectally to Lattin America } \\ \text { AFP. Taronto }\end{array}$ |
| :--- | Zedillo talks snubbed

 political reform tallis with the egovernment and other parties.
accusing the fovernment of Presldent Ernesto zedillo of engagiog in "dounle talk
The existence of donble "The existence of donble tallk from the PRI government
remains poplifical prorlem In Mexico: prodemocracy in
words authoritaial
 The PAN, Mexico's biggest opposition parts, ssid its return
to reform talks was contingent on solving a postelectoal
 of Puebbla, where the PAN alleges staud hy the PRI. It
said however, that the current format for reform talks-
which

 and getaway cars, pushing the standoff to its fourth da
yesterday.
-W "We're at an impasse." Capt Adailton Firrentino do
Nasclmento of the Goias state police sid
Ammates at the Agro-Indusstial Penitentiary in Aparecida de Goiania, a small
town 580 miles north-west of Rio selzed in oficial town 5so miles nortry-west of Rio. selzed 40 officials and
reporters on Thursday during a tour of he overcrowded
prison. prison Thater released 17 hostages in exchange for food and
water. Negotiations between officials and rebellion orngleade
 The government had. 3 arred to provide guns. ammunition,
T20.00. and five getaway cars to 20 to 30 inmates in exchange



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wor by MMS in as many months.
Mr Noel Forseard. head of Marra Defencespace, part of the
Lagardiere croup that shares control of MMS with GEC of the Lugardirs eroup hat shas an entirely crili project, but that



Danone in China drinks venture
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Danone snd Peregrine imternational Holdings, a Hong
Kongebased institutuani, are to take 51 per cent ot the joint
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Nokia to shut German plants






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## Brittan urges US change of heart on shipping talks


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entered a mariket. WORLD TRADE NEWS DIGEST

## Asian satellite

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| Philippines in push to secure GM plant |  |
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## HRTM



# Indian opposition takes hard line on foreign investments 


#### Abstract

| A senior leader of India's Bharatiya Janata party, the main opposition grouping, yesagenda for this month's general elections, advocating restrictlons on forreign invest ment in India. <br> Mr LIE Govindicharia, the BJP's general logues, would hoth declare India a nuclear power and consider conducting nuclear He told foreign reporters that the BJP would "teview" the liberalising policies of |
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## Tokyo stock market closes at four-year high

| The Tokyo stock market closed at a four-jear high yesterday at the end of business year on rising hopes of an improving economy and corporate earnings growth. <br> Investors shrugged off a weekend announcement that Taiheiyo Bank, 3 regional bank based in Tokyo, was to be liquidated becanse of an irrepara- hily holed balance sheet. The Nikkei benchmark index closed up 153.54 points or $0.7^{2}$ per cent at 21 560.39, the |
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## Hong Kong civil servant on political frontline

Anson Chan's stance on institutions poses challenge to China, writes John Ridding





## ADB to lend

 Pakistan \$1.5bn
##  


 wsem would be provided by Deceamber for the construaction of


China warns over US-Japan ties


# Defence policy Steep rise in costs delays nuclear vessel's refit . Lockheed Martin, Loral and Boeing vie for aircraft contract <br> Management consortium to buy big navy dockyard 

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Ministry's shopping list underlines dilemma over weapons












Replacement for RAF's ageing submarine predator will cost \$3bn
 famons adaptation
famous comet airliner half of the Remod is getting old, and only
aircraft is araiabale at ance fleet of 26



before the summer.
Unke a maritime aircraft's attack, the Perhaps the strongest is the derence budget 10 times that of which many at the Britisb min- requirements belps spreat
contrast between buying US
bigh termen
development costs, but also




## ren



BUSINESS OPPPORTUNITIES


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 Air tranfic remain in state sector
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We developed GSM with our partners in Europe - and it represents a major step in the quest for genuinely worldwide mobile communications. Promising guaranteed quality, global coverage and greater reliability of transmission, it's a considerable contribution to improved international understanding.

Developed in Europe. Designed for the world.
It has taken just five years for GSM to establish itself as the worldwide benchmark for digital mobile communications. In over 80 countries, across four continents, people depend on GSM networks - and the market is growing all the time. With our European partners, Deutsche Telekom has also opened the way for unlimited mobile communications between Europe and North America for the very first time, translating Europeanbased GSM technology into a new global telecommunications language.

Our pioneering work does not stop there. While others make plans for the Information Superhighway, we're making it happen. We operate the most closely-woven fibre-optics network in the world - 100,000 kilometres of $i$. Our cable network is the largest in the world, and our ISDN network the most extensively developed. We were also the first company to use ATM: a new and much more sophisticated information transmission system.

Are we talking your language?
Deutsche Telekom is the No. 1 communications company in Europe and the second largest network operator worldwide. In the race to develop telecommunications technology, few others can keep up with us. We offer multimedia and online services, "smart" networks and a wealth of experience and know-how - all backed by strong business partnerships which span the globe.

If your company could benefit from what ours has to offer, let's talk.

Altermath of the BCCI collapse. Central bank denies that ruling backs claims against it Liquidators claim progress in court


Bank of Rengand, the UK cen-
tral beank It said, the fudgment
did not support clains did not support cloims that, as
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liable for nestignce in expected alter Eastert.



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Australia, NZ and Argentina deplore beef ban
 international pressment yaced yerter.
day to lift a confusing bann on
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imrougt the UK meat mhale
bate brade to a virtual stand-
still Australia, New Zealand, an
Argentina whose meat erpo Argeniun, whose meat exports
to the UK are currenty most
affected by the ben affected by the ban are among
the countries that have pro-
tested. An Austrabian official sadd:
Ane have made our feilngs
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and we are pursuing the ma
ter in Prusels. Whatt we are questioning, under the terms
of the Common Agricultural
Policy, is the rigit of astie
member of the EC Exurpean

## McDonald's rejects 'panic' charges from MPs


 asisted the decision on March 23 to ansed MeDonald's of pnting "thon- pany should have adopted the praccice stap using British beef was driven by a sands of peocyle out of work" by its of supermarseets over the weekend and



## ukNewsoloses Police gain

 more powers against IRA

Warning from Saudi

## Arabia on dissident

Mr Mohammad al Massaarit the Sandi Arabian
dissident pledged last nitht to resist efforts to
deport hime as the Saudi ambassador in Lon.
don confirmed that the case was hurting
SSupdi-krith trade The British goverment
which has tried unsuccessfuly to send Mr ai

 tincortuption campalgent, said he was con-
inced that Butish law entited him to remain
Britain is is an established here believing that
 Cavour." Mr Gheri livgouibit the Sandi in oubs-
sador in London, said in a BBC documentary


## Aristocratic developer

faces royal obstacle
The Grosvenor Estate, which manages the
property interests of the Duke of Westominster
is preparing to unveil plans to redevelop a
sensitive site overlooking the grounds of Ruck-
 reenty the the headquarvens or Prace - Brish - Contil -
Hith alimestone and glass huilding. The Royal Fine Art Commenission which reviews impor-
tant architectural plans but has no formal powers. expressed reservations about early are tring to address their concerns," said Mr Mr
Dick de Broekert, the estate's development
direntor The desten - by Hellmuth, Obata and Kassa:
banu, the US architects - aims to echo the
 venor Estate owns meost of Belelravia, the arees
to to ewe west of Buclingham Palace. It has a upper fiomirs's of privacy. The exis windows on the
uniding are set
and

Output of manufacturing industry is weak
Manufacturing industry continued to stagnate
last month although companies making consumer goods enjoyed bib rises in orders and orders and weak autout crovth seen th maling. terday' monthly survey by the Chartered
Insitute of turchasing and Supply. As a
result, manufacturing output as a whole was


 manufacturers reporting they had shed jobs
for the thard successive mouth
Robert Chote, Economics Editor Names register approval of recovery plan


 has about 34 .oon Names. The ressults came a honse assets have tradititomanlily - supported the




bUSINESSES FOR SALE


## Republic of Poland

 Minister of PrivatisationInvitation to Negotiate
The Minister of Privatisation, acting on behalf of the State Treasury of the Republic or Poiand, pursuant to Article 23 of the Act on
Pivatisation of State-Owned Enterporses of Juity 13, 1990 (Journa) of Laws NO 51, them. 298, with subsequent amendments) hereby issues an Invitetion to Negotlate to parties interested in th Stocznha Gdariska SA.
in Gdensk, Poland
The Minister of Pivatisation will reserve e proportion of the shares is e general reserve against reprivatisation, all as required by the applicable law or regulations.
Ail expressions of interest should be made in witing by 18 th April 996 and adoressed 10 .
Artur Wozniak
Wsporma 6
Polarnd 20 .
tel: (48) 22-695-86-70
Expressions of interest should contain:(0) description of the party's ommercial activitles end (ili) recent iniormetion on state of eftars. Foollowing receipt of e witten expression of interest and sublect to the execution of a confidentiality agreemem, e issued.
The Minister of Privatisation reserves the right to extend the deadline for recelpt of expresslons of interest but is under no April 1996. The Minister of Pitivatisation also reserves the right to eject any expression of interest without steting the reasons reerefore.



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## Business for Sale

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sadgery influencing the mundane
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nere metal-bashers. But Delco

 han most of its peers. even if much
of its turnuer still couprises com.
odity products such as car radios. Two vears ago. Deleco set up an
utomotive Electronics Development team as a "hallway house" ighterh serospocare busininess - and
 cientists and engineers sorpecialist
 project. Noo toily does the vebible


## Showcase for safe driving

## transier technology. but it is also an and dipght-vision systems on the effective marketing tool to distim-  space. Deico does not claim the SSC  Some of the trickiest recognition problems involve apparently mundane events, such as taking a bend on a multi-lane road with a crash barrier between the two carriageways <br> 





US military on heaad-xp displays and
ohiect recogition. Surprisingly object recognition. Surprisingly.
however. such recogntion is much
harder to achiese in a cor than a jet

 way," he says. "Most or in is just
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sky."
A car, by contrast, has to handle
. A car, hy contrast has to handle
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Same of the trickiest recogitition
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Upgrad

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Puting the SSC through its paces
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car has been stolen, its movements
are tracked by satelilite untl police are tracked
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The Ont The OnStar system beem made bepinning", "acoording to tragoner
- other technology will be adided

John Griffiths


> For the latest on the Internet surf the Financial Times.


The FT's A to Z of the Intemet, Wednesday, April 3.
On Wequestray, Eyil 3 the FT will publisin a 32 page colour magazine. the A-Z of the intenst inside the monthy Fr Review of information Techuongy. fi whil caver everting you need to know from Anvertising and Erawsers
 the world examining the bpact of the internet. So, if you want to fiod your way ruma ke interne, browse bine FT this nednestiey.

The cutting edge of innovation
William Packer on two abstract sculptors who deserve greater attention from the establishment




trame questions. What is the dii





## Theatre/Simon Reade

## For the love of a foxy lady



## Music futures: our critics report on bright hopes and young performers

## Slavic flair strikes right note

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 other young violioust whom he mentioned
with tsicere respect They were friendly
contenporaries when they were both ty
 impaytial: Repin is a su


 David Murray

## Maintaining the tone of the aria


#### Abstract

                 on obrivins st naribe the hard to beat

Richard Fairman


ana hatas


AMSTERDAM concerit
 - Oremoso Ouatiot with pianks
 ETHENS
 - Ambent Stue ochastri: wan concucter Barf Worcwarth and
 Femt mid B BERLIN
Ko Jocertini Till Tho


- COPENHAGEN

- A Midurummentionta Prean; a choreography by Gasarg Balanc. perfomed by the Royal Dandish
Ballet. Soldosts incurde Heidl fyon,
 $\square$ DRESDEN OPERA
 Conductrod by Chrstofo frick and

 D DUISBURG OPERA

 C. FRANKFURT ExHiBTIION
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Opar Loiprig Tel: 49-341-126126
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exnibitlon organised by the Paur
Strand Archlve
Found
Srand Archive at the Aperture
Foundaton; from Apr 5 to Jum 9
- STOCKHOLM

DANCE
KIngliga
Oeatern - Royal Swedsh - Don Ouixotete: a choreography by
Rucoff Nurreyev efter Marius $p$ Petipa Rudoff Nurreyev after Marius Petipy
to music by Minkus Lanchbery, perlormed by the Royel Swedis) Ballet Muscic performed by the Royal Swodish Opera Orchestra with
conductor Renat Salavatov. Soloists inclucte Madoleline OMne, Jan-Erik Wikstōm, Gisran Blomquist and
Lescek Kostrzewski; 7.30pm; Aor - VIENNA DANCE
Wiener Stuarsoper
TT: $43-1-1514442969$
 choreographies by Georga
Balanchine: Pas de Devx to music Balanchine: Pas de Doxa to musk
by Strainsky, Apollo to music by by Staravishty, Apollo to music by Hinderntth, and Die Ver Temperamente to music by Tuggle - ZURICH Opermhaus Zuni
Tell $41-1-1288$
68





Martin Wolf
Disappointment assured
International labour staridards are incapable of giving rich countries the job security or poor countries the economic opportunities they want


Philip Stephens

## Invitation to honesty in the halfway house



3

## LETTERS TO THE EDITOR

 Number One Southwark Bridge, London SE1 9HL

## Irony of trading outcome if veto abandoned



World Bank staff more in need of clear-cut role than criticism
"OUR AIM IS TO CREATE THE FINEST WATCHES IN THE WORLD."


[^0]


## The doors are opened

The latest package of measures to deregulate Japan's financial markets follows pressure at home as well as from abroad, says Gerard Baker


## The giants of world telecoms

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 ctivity.
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## O B S ERVER

Worms for the early bird Froi havit ine sime


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chiunk of the sime ifm company paid him wrey back inm 1989 . Wevertheless, trimes are hard early todayat the Colansk stipy deetrician
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articles are fighting back. The US Manufacturers of the ganuine
articles are figting back The US
customs service has suled that the customs service has ruled that the
Tommy Man Bumber was indeed
an iliegal version of the Taylor an $\overline{\text { nlilegal version of the Thalor }}$
Made Burner Bubble, and could be Made Burreer Bubble, and could be
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service are now more likely to dig aromem other riporf merchanss. In
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from China or Taiwan. They sell
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the state gets its hands on the

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## 100 years ago

 The rising in RhodesiaLondon: Am eeting of tha
tirectors of the British South Arrectors of the British South Yesterday; and a request was
forwarded to the Goverment for he despatch of a force of 5000
to rieifo
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Cape
Coice. Town, April 1 , evening. Sir
Hercules Robinson, the High commissioner, has authorised t Maseking for service in thodesia Majar Prumber is t.
command the force. Reuter. (An Ndebele uprising reguins.
demand the from Eurvopean seturs for prosperting rightsean sus
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## 50 years ago

 The ynmoral stateThe Bilf for expropriating the
Adelaide Company' Undedertaking now Poriliament south Austrailian measurreat amosib every injuntict
toat can be done to ordinary amateholders. It hases "pegred man met arbitces. It robs
them of their restcual equity. By sweeppig astid income taxit. rieh f the Brititust-held dsmarese, riehts

FINANCIAL TIMES
Tuesday April 21996

## Project aims to enhance city's influence in east Asia <br> Shanghai shortlists three designs for new airport

Daimler
continued from Page 1 supervisory board. it will alse
need to be aproved hy au
nnual sbarebolders meeting
Oay ther German companies are
considering following sult, Mr Ron Sommer. chief executive of nteriew last seek, be would in an atroduced wben the stanteonemed
elecommunications group is pri-
stised later this year. $s$ group, the German electron. ible schemes.
Daimler's p arted bs an at the proup, he dismanting of the chass-mak ary, mass rredunodanciesslad at
aimer.Benz Aerospace and

## Telecoms

## Continued from Page 1

 yer. Reached in January this oard of the nerged company Apart from the US, SBC $b$ of the UK. in the Lsree Alerpool anea dierislon has strengths in cahle cations and claims to conmum ber emmerital pempany to deploy bee Ions service in the US.It has spent almost $\$$ sbn on it S wetwork since lost but was onvert the uthe Baby to mels to
itiat transmission.
Pace tira



## Yeltsin <br> US backs Chechnya ceasefire effort by

 Yancum



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THE LEX COL
Ringing the bells

Global banking made in Germany.
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## Eastern German

 states fear cuts in cash aid from Bonn
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jesterday huried their political
differenes to warn tbat shar
cuts in fnancial support could cuts in innancial support could
cripple investment and hoost

The with the west
Telministers cononom
Homblis CCristian Deemor Hemut Kobl's Christian Demo
cratic UVion (CDUT and the main
opposition Social Democratic cratic Union (CDUS and the main
opposition Social Democratic
party (SPR) iscued a joint docul
ment
期 in inancial assistance from creation schemes and training


PRINTERS FAX MACHINES

COMPANIES \& MARKETS
othe finncanl imims Lumtiol 198
Tuesday April 21996


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Aetna and US Healthcare to merge

| Aetna, one of the US'6 largestpublicly-traded insurance is to buy US Healthcare, a managed healthcare concerm, in acash and stock deal valued yes- <br> terday at <br> 8.9 bm <br> The deal is among the biggest in a wave of consolidation that has taken place in the healthcare sector simace eariy last year. and reflects the growing importance known as Health Maintenance Organisations (HIMOS) in tha US <br> II also points to a growing con- <br> vergence between managed care groups and traditlonal health |
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After a rapid rise, Direct Line faces a big slump in profits Growing pains set in at UK insurer
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 UK motor market is more or less
massaifabler
In the pear to hast September


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Thyssen considers split into three listed businesses


Issue puts SKr36bn value on Scania


 gering the sale of a 5 per cent
overalloment trancbof of sares.
The issue will raise SKrig.ban in The issue will raise Shri9.801 nin
total for Investor
Analysts said there was limited Analysts said there was limited
scope for big shor.term agains
fom the isuue. for which imes
tor had set a price range of
 opened in Stockholm yesterday
and closed at Kr Kribs.0.
Howerer. Investor's most.
 nificantly in recent reeks. The
reactioo a least initialls belied
the company's hope that the Scania issue would help reduce
its tendency to trade at a beavy ist tendency to trade at a beavy
discount to tts net asset value.
Adjusted to take tecount

 Lnvestor will follow the itititial
pubbic offering with on ofier of
forther 20 per cent of the capital
or Sania to of Scanda to to ts sharebolders at
the POO offer roice in the form of
three year warrants, lowering its own stake to 25 per cent
But Investo hold to per cent of tontinue to
stotug in
ting of thana throught the split. classes. A Ahares nill carry one
vote- while B-shares will carry Scania became the seventh
largest company on the Stock.
holm bourse and is the first holm bourse and is the irist
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investor said 45 per cent of the
 UK and 1o per cent enlsewhere.
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tios and SBC
the issue.


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| ANIES AND FINANC |  |  |  |  |
| [^ Gérérà belc |  | 1010 | 10110 |  |
| By Nell Buackley in Brussels <br> Societé Gènérale de Belgique, Belgium's largest holding com pany. litted net profits before exceptional items last year for the fourth successive year. of expertations, as it reported a 10 per cent rise from BFr9.05bn to BFr9.97bn 15328 mm ). <br> including an exceptional disposals in 1994, and a net exceptional loss last year of BFritim - blamed largely on restructuring conts in the | Unlon Minière mining and met als business - net profits at the group, whicb owns stakes in panies, fell from BFril.01bn to BFr9.30bn. <br> Mr Philippe Liotier. appointed from France's Corrpagnie de Suez - which owns 62.6 per cent of La Generale to sucreed Mr Gerard mestral. let as chief executive last year. said the underlying profits improvement reflected the success of the group's businesses bome and developing abroad. | But the results were squeezed by the strensth of the Belgian tranc against the dolar, and by sharp increases in raw materi. als prices. <br> The price rises were particularly evident at Recticel, the where a 40 per cent increase in materials costs helped drag its castrime iminto a BFrsi3m loss. Thts was despite improved results from its expanding east European activities. But the group's other main businesses all increased their | prafit contributions. Tractebel, the enargy and engneering company, raised 1 its consrion- tion BFT3.59bn, malniy because of rapid growth in its gnergy operations outstde Beiglum largest bank, lifted iss contrbution from Bros.88bn to BrF4.18bn II attriburted this to tic banking, as well as the extension of its financiel ser. vices. <br> Union Miniêre lifted tts contribution before exceptional | costs from BFr 337 ma to BFroim Fortis, the insurance group, was said to have Improved on last year's BFrLsebn. Lesses in SGB's other hosinesses and wholly-owned subBFTTiIm The resulits were also boosted by first-Hime consolidation of CoficemSagem, the elec eraile increased ts stake to 20 per cent last year. The board is proposing to BFrs5 to BFr 7 a a share. |
| Dresdner Bank upbeat |  |  | COMPANY PRORLE: Dresdner Bank |  |
| after 170/0 rise for year |  |  | Maiket captrallsation Maln listing - .. |  |
| By Andrew Fisher in Frankturt | week sucb investments would total DM700m this year after | he did not think adequate returns could now be earned | Hetorc P |  |
| Dresdner Bank. Germany's Second-largest cnmmercial ment this year after raising net profits in 1995 by 17 per cent to DM1.2bn (s812.8m). | DM 400 m in 1995; the eventual aim is for the sector to contrib- | Commerzbank and Deutsche Bank have Comdirect and | Eroos yleld |  |
|  | Like its German rivals. | direct banking operations | Curremt shere prico .. . . om |  |
|  | Drestiner discliosed more its in |  |  |  |
| man. ssid yesterday: "DresdnerBank has been quick off the Bank has been quick off the confident that the year will develnp favourahl | pa | Adyance Ba |  |  |
|  | Hididen reserves | profts had |  |  |
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| He said Kleinwort Benson. the UK investment bank bought last year for e1bn | quoted investments book and | idatinn nf Kleinwnrt Benson |  |  |
|  | market value. nciuding prop- | would have been is per cent |  |  |
| (881.53bn), was contributing | -igure excreeded DM17pn | ${ }_{\text {lent }}^{\text {nt }}$ |  |  |
| mance. But while the integra- | had |  |  |  |
| was going well, Mr Sarrazin |  |  |  |  |
|  | petiors, but did not trally | wnuld bave been $\uparrow$ iper |  |  |
| gave no detalls of planned the investment banking side. |  |  |  | \%9, |
|  |  |  |  |  |
| the investment banking side. Deutsche Bank said last | y time, he said Howe | decline in risk prov | es portfolio |  |

## Thomson holding company reduces deficit


COMMON STOCK OF THE
FOMOWNG INOEX SERES HAVE
COMMENCEO TAAOING:
Australia (GXA)
France (GX)
Germany (GXG)
Hong Kong (GXH)
Italy (GXI)
Japan (GXJ)
United Kingdom (GXK)
betalif, and this boosted the holding
companys hinancialt chargos drom
FFTLSBn in 1994 to


COMPAGNIE FINANCIERE OTTOMANE SA
The board of COMPAGNIE FINANCIERE OTTOMANE wishes io announce that agreement has been reacbed with the GARANTI BANKASI GROUP of Turkey for the sale of its $99.9 \%$
inrerest in is afflizre OSMANLI BANKASI AS. interest in is ailime. OSMANLI BANKASI AS. OSMANLI BANKASI is the largest forcign-owned bank in Turkey and the nidest banking
business in that counry, founded in 1863 . LT has bil branches and a staff of 1,400 . aff of 1.400 Following the decision by COMPAGNE FINANCIERE OTTOMANE in July 1995 not to
proceed with the floation on the Istanbul stock market nf part nf the capital nf OSMANLI BANKASI AS, a number of groups approached COMPAGNII FINANCIERE OTTOMANE with a view to acquiring a participation in the capital of its Turkish subsidiary. Negociaions have now been concluded with GARANTI BANKASI GROUP on the basis of a purchase
price nf USS 245 million for the entire share capital nf COMPAGNE price nf USS 245 million for the entire share capital nf COMPAGNIE OTTOMANE
D'INVESTISSEMENTS BV. a Dutch holding company which hnids $99.9 \%$ of the sbare capial of OSMANL BANKASI AS. As at 31 December 1995, the value of the parricipation in OSMANLI BANKASI AS as reflected in the consolidated balance sheet of COMPAGNIE The sale is subject to a number of condirions including the necessary regulatnry approval and the usual due diligence procedure. Completion of the sale is expected to take place by late उسe 1996. The buard if COMPAGNIE FINANCIERE OTTOMANE, whicb has been advised by
BANQUE PARIBAS. considers that the enhance shareholder value.
COMPAGNIE FINANCIERE OTTOMANE is a Luxembourg hnlding cnmpany. wbnse shares are listed nn the stock exchanges of London, Luxembourg and Paris. It is a member of
the PARIBAS GROUP, which owns 49.9\% of is For more information. please connact:
Mr George Warren in Londnn
1 April 1996


Morgan Stanley \& Co.
SBC Warburg BA Securities, Inc. ABN AMRO Hoare Govett

Bankers Trust International-PLC

UBS Securities LLC

The popularity of sub-compacts such as Renault's

## Twingo may reflect more than a passing fad <br>    <br>  <br> 6.People say we are rather a prudent lot. But it's our prudence which ensures the long-term prosperity of the investment portfolios we manage. 99

ttering markets



Many things have been said about us. No doubt we asked for it. We've been doing the same job for 200 years: managing investments. And our prudence enhances prosperity. Can this reasonably be held against us?

| $\mathrm{BsCl}^{1}$ | 31 | Lo.c: | M.8. | $\mathrm{P}_{8} \mathrm{C}$ |
| :---: | :---: | :---: | :---: | :---: |
| GENEVA'S Private Banker |  |  |  |  |


|  | In Geneva: |  |  |  |  |
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|  | BORDIER\& Cie <br> (1844) | DARIER $\underset{(1796)}{\text { HENTSCH \& Cie }}$ | LOMBARD ODIER \& Cie | - MIRABAUD\&Cie (1819) | - PICTET\& Cie (1805) |

## General Motors and EDS agree separation terms

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## Microsoft announces move to instant start-up computers

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## Mexico gives way to nationalistic pressure

A change of foreign ownership rules threatens the country's privatisation process


## $\underset{\text { AKzONOBEL }}{\text { OR }}$





NEwS DIGEST
Hayes and Motor Wheels to merge


Wheel mo Okemos, also in Michige


Air Canada to expand capacity





Brazilian airline ahead sharply



 cill



SPCC lifts copper output




 nity
 Prodigy chief seeks buyout funds



MacMillan sells KNP BT shares



[^1]

## Gilo move plays to shareholder concerns

The Californian entrepreneur is offering a 44 per cent premium to current share price


Bank Hapoalim registers record profit for year

## By Mark Demnh In Jorusalom

Bank Hapoakim, I Irreel's largest
and most proitable bank

ance of recent years by
poprting record uet profits for
fos
Hapoaitio, which controls 43
per cent of tsreal's banking
indsustry
increased its ne ne


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Howeverer, the stong annual





| Normandy proposes revised plan for merger <br> By Bruce Jacques In Sydiry |  |
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|  | the prosident of UX -based Amico Compureses, |
|  | $\begin{array}{ccc} 90, \mathrm{Mr} \\ \mathrm{Co} \end{array}$ |
|  |  |
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| is holding up a Altibn |  |
|  | be |
| Wir. de Creapigny yesterdey sought to relinale the marger between his fory Histed companies - Normamay; PosGoin, its which Normandy bolds a 50.1 | Last year, Mirtsubishi sold 100,000 PCs in the Japanese |
|  |  |
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| per cent Anterest, Gold Mmimes of Galgoorlies and North Fiin- |  |
|  |  |
| ders Mines. PosGold bolds arge minoorty stakes in both GIKK and NFM, both of which are also isted. |  |
|  | makes $u p 36$ per cent of the overall market, Dataquest. Michiyo Nakannote, To |
| boueght stakese in Normandy | KBIM launches India fond |
| it to vote down the mergerphan This ther whe de creen |  |
|  | msan Investment Management, part of Gex |
| pigny has offered to thelvore Newrrest's assets in the pro cess, but wth conditions. The offer marks a softening |  |
|  | from UK institutional and retaniliveetars. Mr Kemeth King |
|  |  |
|  | considerable vilue currently on offer in the Indian sto market |
|  | for example, that the market was close to |
| newcrest then pressed for tug to create a woridiranking gold group with ammal outprit |  |
|  | prospective priceearmimg ratio or h2, weal below fte ratio of |
|  | India's larger companies becanse of their greater stock market |
| gold Eroup with ammal output approaching 3 on onnces by the tarn of the centary. Mr de | sheets realistic expeansion plans and 1 strong market |
| Crespigny said yesterday sup port for the merger plan rematuad strong among other shareholders | The Dublintaseif |
|  |  |
|  |  |
| recent discussions with shareholders, means the Normandy |  |
|  | one of India's higgest industrial groups. |
| Group companies must conthine the objective of merging," he said. "the Normanity | Since the beginning of March, when the fund was allowed to |
|  | URM |
| Group ., is prepared to consider the possibility of tnclud- | KRiM has about stoom (sybim) invested in emerjing markets, |
| ing Newwrest assets into the merger,"But Mrde Crespigny sald this could only be done with | rons from today to April 19, aming which there will be coumt of 1 $1 / \times$ percentage points on the initial charge, to $33 / 2$ nt Antonia Shape London |
|  |  |
| "an independent and expertview" of Newcrest's assets. He | Chinese bank to close branches |
|  | The Industrial and Commercial Bank of China will cat the |
| proposed that Newerest submit to a valuation by Grant Saranel and Astociates, the samre | number of its branches by between 10 per cent and 15 per cent in 1996-2000, acconding to local reports. "The bank will strive |
| from which valned Nonmandy companies for the merger proposal. | to seek a slgnificant bxeaktbrough in its persomel systema and structural reforms from this year," the Financial News said, |
|  | The rom one of Chitar s leating comm |
| However, he said that because the valuation would | The groun, one of China ' leauing commercial banks, |
| merger proposal shonld be resubmitted to Normandy |  |
|  |  |
| resubmitted to Normandy Group shareholders Who would vote on the understand- | to performanuce, accornding to the newspaper. |
| ing that a subsequent merger with New ongdered | ending arms of the state. Racter, Beij |
| Mr de Crespigny satd his ability to pursue a merger clearity rested with Newcrest | Setback at Thai cement group |
|  |  |
| This two-stage merger pro- | reported a 38 per cent fail in profitis in 28855 to $\mathrm{Bt1.53m}$ $(560.6 \mathrm{~m})$. The fall was steeper than expected because hea |
| timely and costeffective sotn- tion, but also reduces concerus | 2 |
| tion, but also reduces concern positious in PosGold and increased amortisationcharges resulting from the | d |
|  | discia |
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| charges merzed vehicle," be said. | fuctuations. Teed Bardicke, Banglook |

## Deutsche Bank

Aktiengesellschaft
Frankturt am Main

We are convening our Ordinary General Meeting this year on Tuesday, May 28, 1996. 10.00 a.m. in the Festhalle, Messe Frankfurt, Ludwig-Erhard-Anlage 1. 60327 Frankfurt am Main.

## Agenda:

Presenanagement Report for the 1995 financial year with the Report the Supernsory Board: Presentation of the Consolidared Firancia Stater
year
Appropration of distributable proit
3 Ratification of the acts of management of the Board of Managing

- Raulicatron of the acts of management of the Supervisory Board for the igss mancia ver
. Electron of the euditor for the 1996 financial year

6. Aurhonzation to acqure own shares
7. Creation of new authorized capital and emendment to Articles of Association
8. Authonization to issue bonds with stock warrants to managenal staft Imendin Asticles of Assiation

Shareholders entuled to participate in the Genaral Maeting and to exencise thelr nght to vore are those who have depositited their shares
during normel office hours and in the prescribed form at a depositary bank untul the end of the General Meeting

Depositary banks are those specified in tha Bunda
Federal Republic of Germany No. 65 of April $2,1996$.
Dopositary banks in the United Kingdom ara:
Deutsche Bank AG London.
6, Bishopsgate.
London EC2P 2AT
Midland Bank plec
Securities Services UK Department
London EC4R OEU
Sheres shall anly be deemed deposited if they have bean lodged by
May 20. 1996 , at the latest with eitherof the aforamentionad depositary俍 In the U.K. entrance cards or forms of proxy will be issued by the
aforemantioned offices of Deutsche Bank AG or Midiand Bank ple to whom application should be made.
Copias of the Annual Report os well as tha complete wording of tha April 15. 1996.
Frankfurt am Main, March 1996
The Board of Managing Directors

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Escape the strangienold of conventicna! aceounting systems COOA's unique dientiscirei product desisn unlocks the trat
potential in your business.
Eratiling integration with other worideciass technologies and
enterprise 3pplitations, shlowing you to choose the best solution

## for your busimess.

diferraing information. Across cexpanties. Aeross continants. Empowering
veur people to make accurate, timety, beiter informed decisions.

Supporting continuous changes in your business and technotogy
stategies - not cominating them.
Gising yos the freedom to determine the direction and pace of
cinesge in your resenisation.
Befvaring impleinentation speed with rapid returns
Etiminaze the need to compronise on yolis accounting solution. f you would fike to discuss the valae thize tiberation Systems can bring to your Dusiness. feel free.
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British hongs facing fresh strategy challenges



Ayala shrugs off threat of 'inevitable' downturn
The Philippines' largest property developer says it can withstand any shocks, reports Edward Luce



A Poor 1995 Result. A Strong
Recovery Program. Objective of a Good Profit Level in 1998 confirmed.

Paris, March 28; 1996 - The Board of Directors of Alcotel Alsthom met on March 27, 1996, under the chairmanship of Serge Tchuruk, CEO, ond opproved the Group's oudited financiol stotements for the year ending December 31, 1995. The year ended with o net loss of FF 25.6 billion which compares with o profit of FF 3.6 billion in 1994. A significant port of this loss, FF 23.9 billion, is due to exceptionol provisions ond omortization, ond to non-recurring, principally operationol, chorges. These nonrecurring chorges amount to FF 2.3 billion. The provisions ond amortizotion are part of the recovery plan, presented lost September. Serge Tchuruk reported on the progress of this plon to the Boord.
The CEO presented the main strofegic directions for the Group up to 1998. Alcatel Alsthom will benefit from the strong growth in its core business markets of telecommunications and electronics, which should see o net increase of more thon $5 \%$ per year up to 2000. The Group has technological and marketing strengths which, together with the current re-engineering of its business ond product porffolio, will al olow it to toke full advanitige of this growth process from now on: The profound internal change underwoy, reinforced by strategically focused acquisitions ond partnerships is, for Serge Tchuruk, the reason for expressing confidence in the objective of o refurn to good profit level in 1998.
The Board of Directors also opproved o proposal to merge Alcatel Alsthom ond Alcatel Cable based on the exchange of one Alcatel Alsthom shore for one Alcotel Cable share. Finolly the Board decided to propose to the Annuol Shoreholders Meeting o net dividend per share of FF 8, corresponding to o tolal dividend per shore of $\mp 12$ including tax credit, with the option to receive the dividend in the form of Alcotel Alsthom shores.

## V

## 1995 Results

Cinsolidited sales amounted to FF 160.4 billion in 1995 compared FF 167.6 billion in 1994, which represents a decrease of $4.3 \%$ Evlucling structure changes, sales decreased by $3.4 \%$.
iccome frum operations, before inancial expenses, amounted Io FF 0.6 billion in 1995, compared to FF 8.0 bilion in 1994 I inclindes cluuges for pension costs and employee profit sharing, which were previously inchuded in non-operating items in the consolitilited uicome satement and amouning to F 1.4 bilion and FF 1.6 billion in 1995 and 10 respecively. It also includes 1095 unn-recurring items of FF 1.9 billion
The hoss bcfore taxes and share in net income of equity Tiffliates is FF 26 . (t billion, compared to a profit of FF 3.2 billion in 19 m, , thit to the creation of significant restructuring provision in ind the exceptional amortization of goodwill for several of the Grump's sulsidiaries.
Restructuring costs amount to FF 13.4 billion and include Restrime-ning cortion of FF 10.7 billion. Total restructuring an exceptimationt to FF 1b.9 billon, and should cover the restructuring costs in the Telecom and Cable segments fur the period 1996/1998.
Anortization of goodwill amounts to FF 13.5 billion, inelading a FF 10.9 billion exceptional charge, reflecting :he shange in market prospects for several companies quired by the Group which. today, are found much less :kquired formble than anticipated.
The taxation charge is FF 1.1 billion compared to FF 0.5 billion in 199.
The share in net incone of equity affiliates decreased by FF 1.0 The share in net incone of equin the drop in Framatome's results,
the losses in Cofira, as well as a lower contribution from Shanghai Bell, related to the start of its new manufacturing plant. The net loss of FF 25.6 billion compares to a profit of FF 3.6 billion in 1994.
Shareholders' equity before appropriation amounts to FF 34.2 billion compared to FF 62.0 billion at the end of 1994. The Group's net financial debt reached FF 20.0 billion in 1995 compared to FF 12.1 billion in 1994.

## Review of Business Segments

## Telecom

The Telecom segment recorded a loss from operations before inancial costs of FF 3.3 billion, which included a FF 1.5 billion non-recurring operating charge. This compares to a proilt of FF 2.3 bilijon in 1994. Tvo-thirds of this decrease resulted from the network systems activities, with one third coming from the evolution of the business systems and radiotransmission activities.
The market for network systems equipment was, as in 1994, characterized by a strong decline in prices, Sales decreased due to the drop in exports to China from the European units. In other geographical markets, sales levels were maintained and the number of installed lines worldwide increased over the previous year.
In transmission activities, the Group once again achieved significant advances, particularly in the US, where Alcatel Network Systems' sales increased by $23 \%$.
Mobile commanications consolidated its position at around $10 \%$ of the world GSM market. Several significant contracts were signed at the beginning of 1996, notably in Asia, thanks to the division's technological developments. Total orders of
Sales in business systems increased slightly in 1995. There were strong price pressures in France, Germany and the United Kingdom. However, exports to Asia and South America grew significanty. Alcatel, which is one of the very few major telecommunication companies present in the high potential market datacommunications, now has a global offering for public and private networks.
Acatel strengthened its order book in space activities which will increase by $50 \%$ for the two years 1995 and 1996. It maintained stable activity in the defense division thanks to its position in strongly developing market segments. In radioin Italy, Spain, and Brazii. However, it has achieved a 30\% market share in the US.

## Cables

 (Sales for the segment are not the same as those publishedby Alcatel Cable, because of differences in the scope of onsolidation.)
Despite improved sales, the Cables segment recorded a slight decrease of FF 0.5 billion in income from operations, which reached FF 2.3 billion. This reduction comes mainly from the deterioration of the German market and from submarine elecommunications systems, which are affected by technological changes and an over capacity of the installed base.

## GEC Alsthom

GEC Alsthom. with stable sales, maintained its financial performance despite intense pressure on prices, with income from operations amounting to FF 1.3 billion (Group share).
Power generation activities were confronted by a continuing eak demand in Europe, and strong competition in Asia. Orders began to pick up at the beginning of 1996.
In rail cransport, the order book represented three years of trading at the end of last year, due to major sales achievements, particularly in the field of urban transport. At the beginning of 1996, the high speed train "TGV" benefited from a very favorable outlook: GEC Alsthom, together with Bombardier, was selected to manufacture the TGV for the state of Florida, and also received a contract for the high speed line between Boston, New York, and Hashington DC.

## Systems

The loss front operations before financial costs of FF 0.4 billion The loss froni operations befor illion profit in 1994. This drop is mainly due to the integration of Alcatel Siette (previously accounted for in the Telecom segment), wiluch registered a significant loss in 1995 that included non-recurring items.
The Battery segment maintained its income from operations at FF 0.2 billion.

## Recovery Plan 1996 Action Program

The purpose of the plan, which will achieve its full effect in 1998, is to obtain an annual productivity gain of FF 7.0 billion. In addition to defensive actions, such as restructuring programs nd disposads, the plan meludes a series of ofren aimed at turning the company toward the future

## Restructuring

Restructuring mainly affects the Telecom and Cables segments nd will occur between 1996 and 1998. The program concentrates one rationalization of R\&D and manufacturing, on enhancing productivity efforts, and on a significant reduction of adminiof consultation with all partners concemed and will endeavor to find alternative employment where possible for those whose positions are lost. Since mid 1995, the loss of 12,000 employees has been achieved or announced, out of which 7,500 are from Telecom, and 4,500 from Cables. Further steps will be announced soon.

## Disposals

program of disposals, reaching a total of FF 10 billion to be achieved essentially in 1996, began with the sale of the nonstrategic copper cable activities in the US, and the sale of nancial participation. Other divestiture plans have been announced and their execution is underway, such as the sale of Rediffusion, the cable television network in Switzerland.

Simplification of the legal structure
The Group's legal structure is being simplified with the number of corporate entities to be reduced from 900 to 500 between January 996 and January 1998. To date, 187 companies have been merged

## Plan for the merger with Alcatel Cable

In line with this plan, Alcatel Alsthom's Board of Directors approved the merger with Alcatel Cable, which will become ffective after due consultation and approval by the Annual Shareholders' Meeting on June 20, 1996.
This industrial reorganization is part of the Group's restrucuring plan announced last September. One element of this plan is to unify the sales offer by coordinating the actions of all subsidiaries and by centralizing certain common functions. In a number of countries, the Group's resources have been placed within the same corporate structure, which allows the optimization of all the subsidiaries functions and to fully benefit from Alcatel Alsthom's international presence. Lastly, the management of easury and foreign exchange as well as other central management and control functions has been centralized.
The planned operation will allow shareholders to be concentrated on the stock that is the most representative of the Group wrent Alcatel Cable shareholders will beneft from the very ustantial liquidity of Alcatel Alsthom's stock in the financial markets.
markets.
Having reviewed the preliminary analysis provided by its dvisors, the Board of Directors proposed a parity of exchange Alcatel Alsthom share for one share of Alcatel Cable.

## Parfnerships and acquisitions

As announced last September, a strategy of alliances and parnership has been put into place in order to reinforce the Group's position in certain areas.
A commercial and technological partnership has been concluded with Sharp, in the strategic field of mobile terminals. Talks with Mitsubishi have resulted in the signature of technical cooperation agreements in opto-electronic components and rail transport. At the end of 1995, an agreement in principle was signed to acquire the electrical engineering and power distribution divsions of AEG, placing GEC Alsthom among the world's three leaders in this area and strongly reinforcing Cegelec's position. A partnership agreement between GEC Alsthom and Siemens was announced today. It concerns joint marketing of high speed trains outside Europe and the US.

## 然

## Dividend

The Board of Directors will propose to the Annual Shareholders' Meeting a net dividend per share of FF 8, compared to FF 15 in 1994, corresponding to a total dividend per share of FF 12, including tax credit. Even though the result of the year was negative, the Board wishes to acknowledge the loyalty of Alcatel Alsthom's shareholders and to express its confidence in the achievement of the considerable effort toward the recovery
of the Group.


## Annual General Meeting of AB Volvo (publ)

Shareholders in AB Volvo are summoned herewith
to the Annual General Meeting in Göteborg, Lisebergshallen, entrance from Örgrytevägen, Wednesday, April 24, 1996, at 2:00 p.m.


## Present Wording

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## Present Wording

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## Proposed Wiording

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Proposed Wordin
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Asian jewel in C\&W's crown John Ridding and Louise Lucas on why BT wants Hongkong Telecom

Panel intervenes in Rentokil/BET bid
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Lingotto.
A new word to link the world.


A few days ago, at the loter-govermmental Cnnference in finest and most professinnal congress centres in the Turin, a search was made to find the rigbt wards to bring world. Capable of hosting any number of delegates up tn Europe even closer together. It comes as no surprise that 3.500 , Lingotto provides the latest in cnmmunicatinns this discussion took place at Lingotto. for Lingotto itself techoology in comfortable, stylish surrnundings and is the new word that links and unites pmjects and penple, ensures that delegates are catered far in the best
opininns and solutinns. A farmer Fiat factnry built on possible manner to make their event a success. Whether futurristic lines in 1920, Lingotto is a spectacular they are in the 2,000 seat auditorium, the panoramic VIP monument to industry. Here, the ltalian architect Renzo Meeting Room on the roof, the Business Centre or the Piann has created Europe's largest and most avant-garde $\quad 50,000$ square metre exhibitinn area, delegates are always in direct contact with the ideas of the $21^{1 x}$ century.

Lingotto Conference Contre




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## COMMODITIES AND AGRICULTURE

## UK potato growers call for controls as disease returns

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## Turkey＇s first gold mine cleared



| Gas market reveals illiquidity |  |
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## High-yielding sector outperforms core markets

By Richard Lapper in London
and Richard Ward Waters
in New York
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## MARKIETS REPORT <br> Dollar lifted by Japanese investment optimism



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## FT Surveys

## Bulgaria

on Friday, April 12
This is timed to colncide with the ERRD Conference in Soffa and copies of the survey will be distributed there. The Conference takes place agalnst a more encouragi
injected new energy into ovenauling the economy.
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| CONTRACTS \& TENDERS |
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| MOD ARMED FORCES PERSONNEL ADMINISTRATION AGENCY PFI OPPORTUNITY |
| Subject to consulation, the Ministry of Defence intends to establish an Armed Forces Personnel Administration Ageney (AFPAA) responsible for aspecis of Armed Forees personnel administration, including pay and pensions delivery, and asked with progressively iorroducing harmonised systems, eventually leading to full integration. |
| The Ministry of Defence seeks to enter into a partnering arrangement in all probability drough a single prime contractor, who will take on cootiouing delivery of a oumber of personnel administration services on behalf of the Agency. The contractor will also be responsible for identifying and delivering an ogreed programme of harmonisation of the Services' personnel administration processes and systems. Security constraints will apply to some of the work. If is intended that the partnering amangement will be an innovative one, with opportunities available for suppliers to suggest addritional value for money actividies. |
| The Ministry of Defence wisbes to identify the porential for private sector iovolvement consistent with the UK Goverumen's Privale Finance linitiative (PFI). It will be for the privste sector to determine the melhod of funding required as well as providing the innovatioo. technology and experise to deliver the services to the required standard |
| A briefing day has been arranged for 1 May 1996 at which bidders will be able to gain a bener understanding of the opportunity and discuss the project with MOD staff. The briefing will be held at Northumberland House, Northumberiand Avenue, London. To register your interest in the above major business opportunity and to recceive an invitation to attend the briefing day along with an Information Pack and Pre-Qualification Questionnaire please consact: |
| AFPAA Team, Room 412 Norimumberiand House, Northumbertand Avenve LONDON WCDN SBP |
| Prospecive bidders may wish to note that it is the intention of the Ministry of Defeace to provide an ourtine specitication for the required services to companies who successfully pre-qualify and to seek indicative bids prior to shor-listed tenderers being inviled to negotiante. |
| lncerested parties shoald note that a notice was despatched to the Official Journal of the EUropean Commumities on 20 March 1996. |



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FINANCIAL TIMES TUESDAY APRIL 21996


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## Warrants action in Orange

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FUTURES AND OPTIONS
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## Merger talks dominate as Dow rallies

## EUROPE

Amsterdam selects growth stocks, AEX peaks




## Brazil edges ahead

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